

# Optimizing Portfolios

## NCLGIA Winter 2024

Panel:

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Brian Sanker – PFM Asset Management

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# Presentation Objectives

- From the Ground Up
- Interpreting Market Conditions
- Building Portfolio Strategy



*Please Share Questions & Comments*

# Banking Creates the Foundation!

- Basic Jeep



- Comfortable Jeep



- Do-It-All Jeep



# Key Banking Features

- Efficiency Enhancements
- Fraud Protection
- Hybrid Accounts – Earnings Credit Rate & Hard Interest
- Auto/Manual Sweep (MMA/NOW/MMF)
- Security Safekeeping

# Current Versus New – Fees (including waivers)

	<b>Current Depository – Proposed</b>	<b>New Depository</b>	<b>Savings</b>
Two Years	(238,549)	(52,975)	185,574
Five Years	(477,098)	(264,876)	212,222

# Current Versus New – Interest Rates

	<b>Current Depository - Proposed</b>	<b>New Depository</b>	
Earnings Credit	3.80%	4.02%	
Hard Interest	3.80%	3.92%	
<b>Combined Fees and Earnings</b>			<b>Net Added Value</b>
Two Years	1,281,451	1,516,343	234,891
Five Years	2,562,902	2,877,713	314,810

\$20 million Projected Balance

# Other Cash Equivalent Options

	<b>December Yield</b>	<b>Annual Interest per \$1 Million</b>
<b>New Depository</b>	3.92%	39,200
<b>NCCMT</b>	5.26%	52,600
<b>NCIP</b>	5.50%	55,000
<b>NC CLASS</b>	5.52%	55,174

LGIP Yields impacted by Risk/Return criteria (no longer 2a7-like).

# Next Step – Cash Flows

- SLY

- Safety – Return of Principal and Earned Interest
- Liquidity – Cash in Hand to Pay Bills
- Yield – Risk Appropriate



# Easy Cash Flow Estimates

- Payroll
- Debt Service
- Other "Regular" Expenses

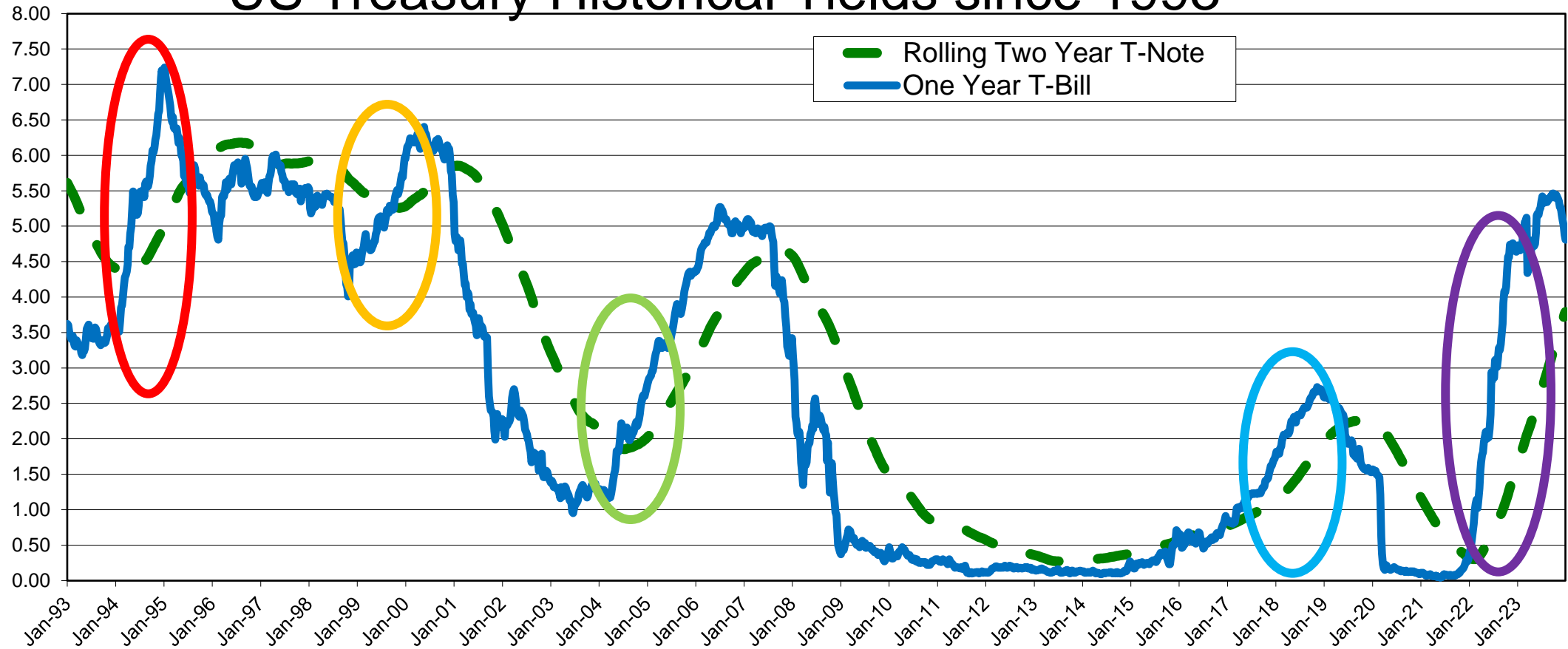


# CIP/Bond Proceeds

- Draw Schedule
  - Amount per Project
  - Start Date
  - End Date
  - Arbitrage/Yield Restriction

# Known Truths?

## US Treasury Historical Yields since 1993



Average yields: One Year T-Bill = 2.64%; Rolling Two Year T-Note = 2.90%

# Ground Up Conclusions

- Review/Compare Banking Status
  - Services – Types & Volumes
  - Interest Rates – ECR and Hard
  - Adjust Bank Balances
- Build from Cash Flow Projections
  - Basic Requirements
  - Longer-range Expenses
- Understand Risk/Return



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# 2024 NCLGIA Winter Conference: Market Update

February 2024

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*PFM Asset Management LLC*

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# Current Market Themes



- ▶ Federal Reserve signals end to rate hiking cycle
  - ▶ Fed projected to cut the short-term Fed funds rate by 75 basis points by December 2024, with the overnight rate falling to 4.50% to 4.75%
  - ▶ Markets are pricing a more aggressive 6 rate cuts by year end
  - ▶ Fed officials reaffirm that restoring price stability is the priority



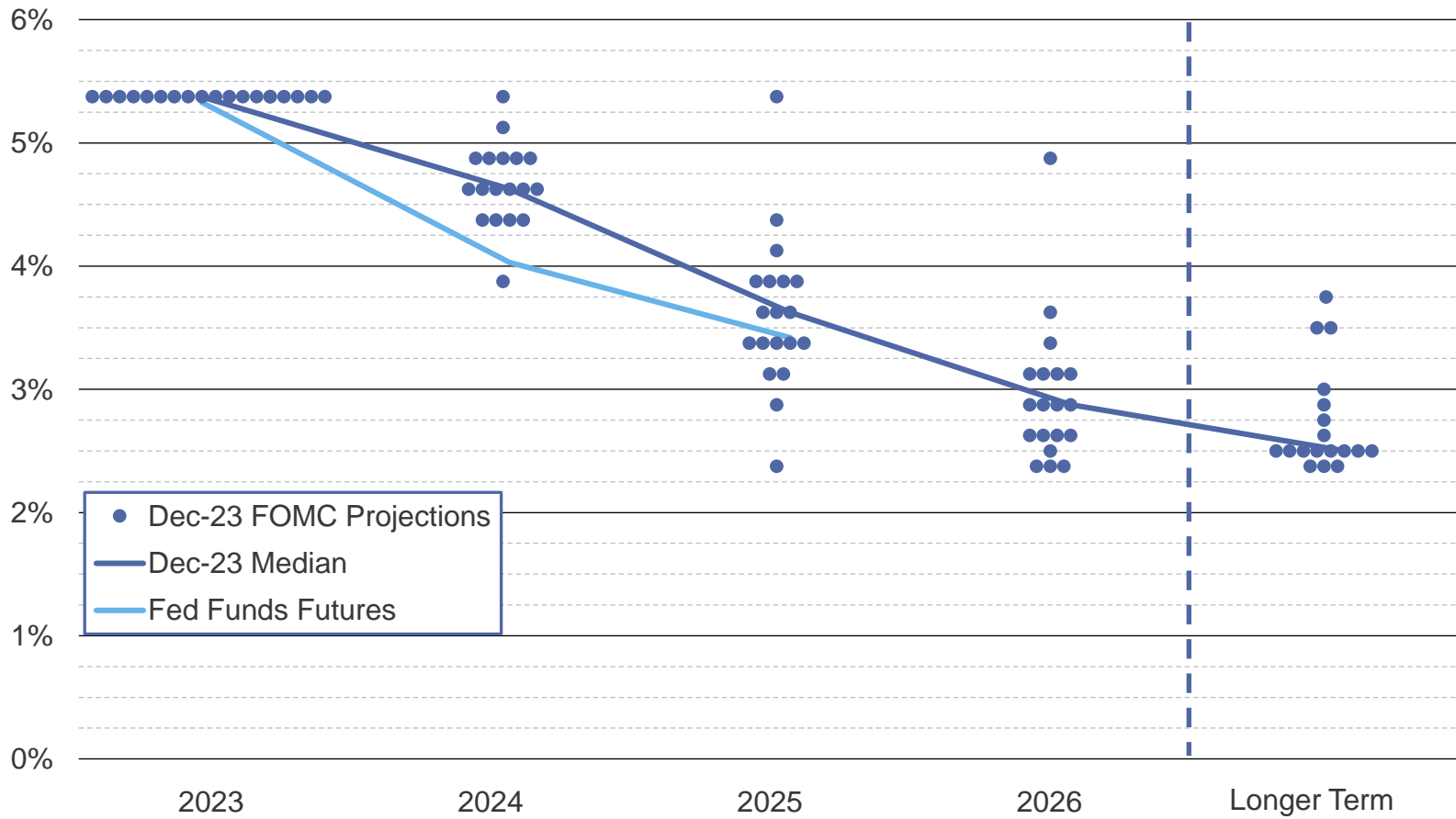
- ▶ Treasury yields ended the quarter materially lower
  - ▶ After peaking in October, yields reversed course on dovish Fed pivot
  - ▶ Money market yield curve inverts
  - ▶ Credit spreads narrowed sharply on increased expectations for a soft landing



- ▶ The U.S. economy is characterized by:
  - ▶ Economic resilience but expectations for a slowdown
  - ▶ Cooling inflation that still remains above the Federal Reserve's ("Fed") target
  - ▶ The labor market coming into better balance
  - ▶ Consumers that continue to support growth through spending

# Market Expects a More Dovish Fed

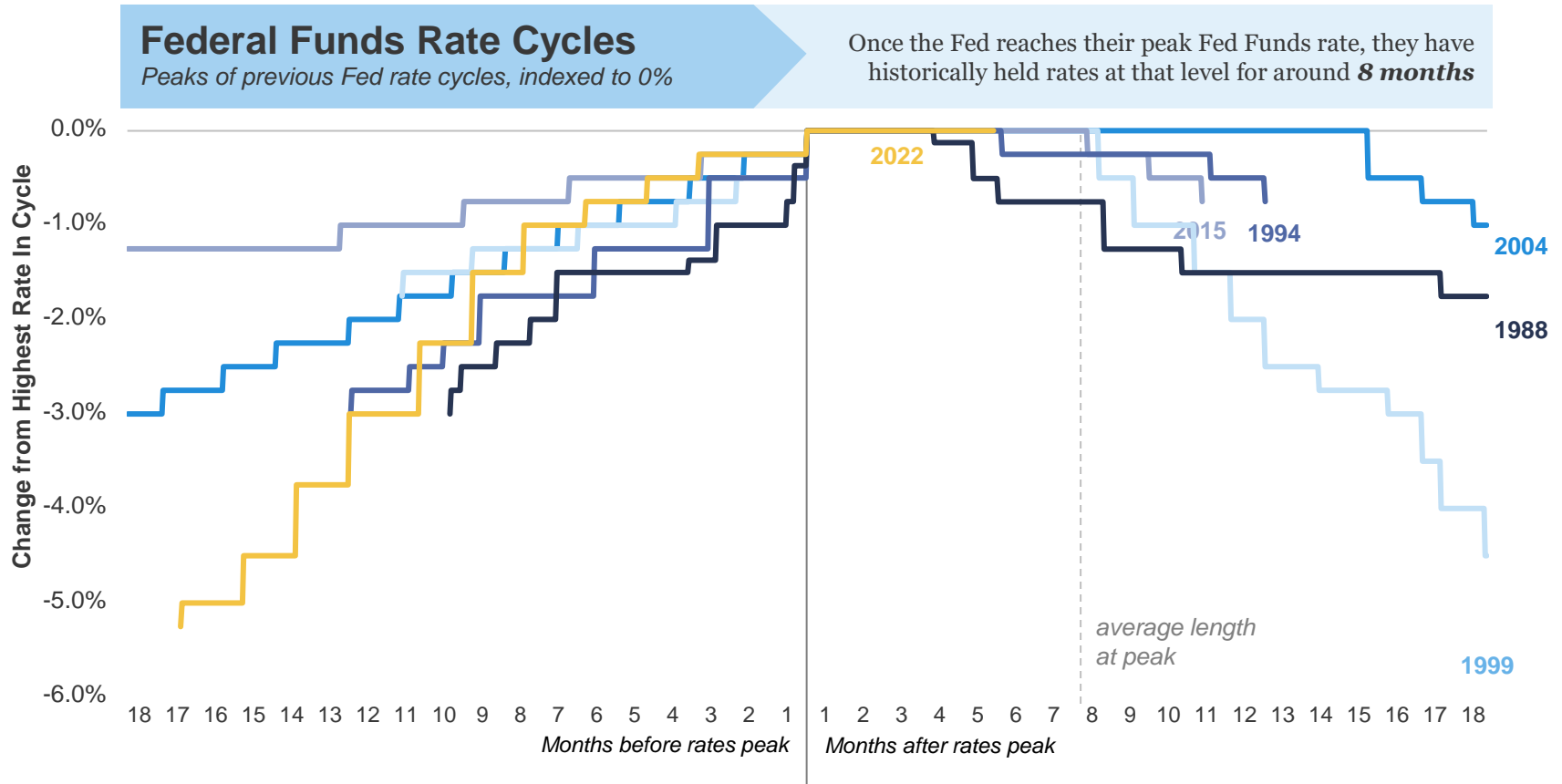
## Fed Participants' Assessments of 'Appropriate' Monetary Policy



Source: Federal Reserve and Bloomberg. Individual dots represent each Fed members' judgement of the midpoint of the appropriate target range for the federal funds rate at each year-end. Fed Funds Futures as of 12/29/23.



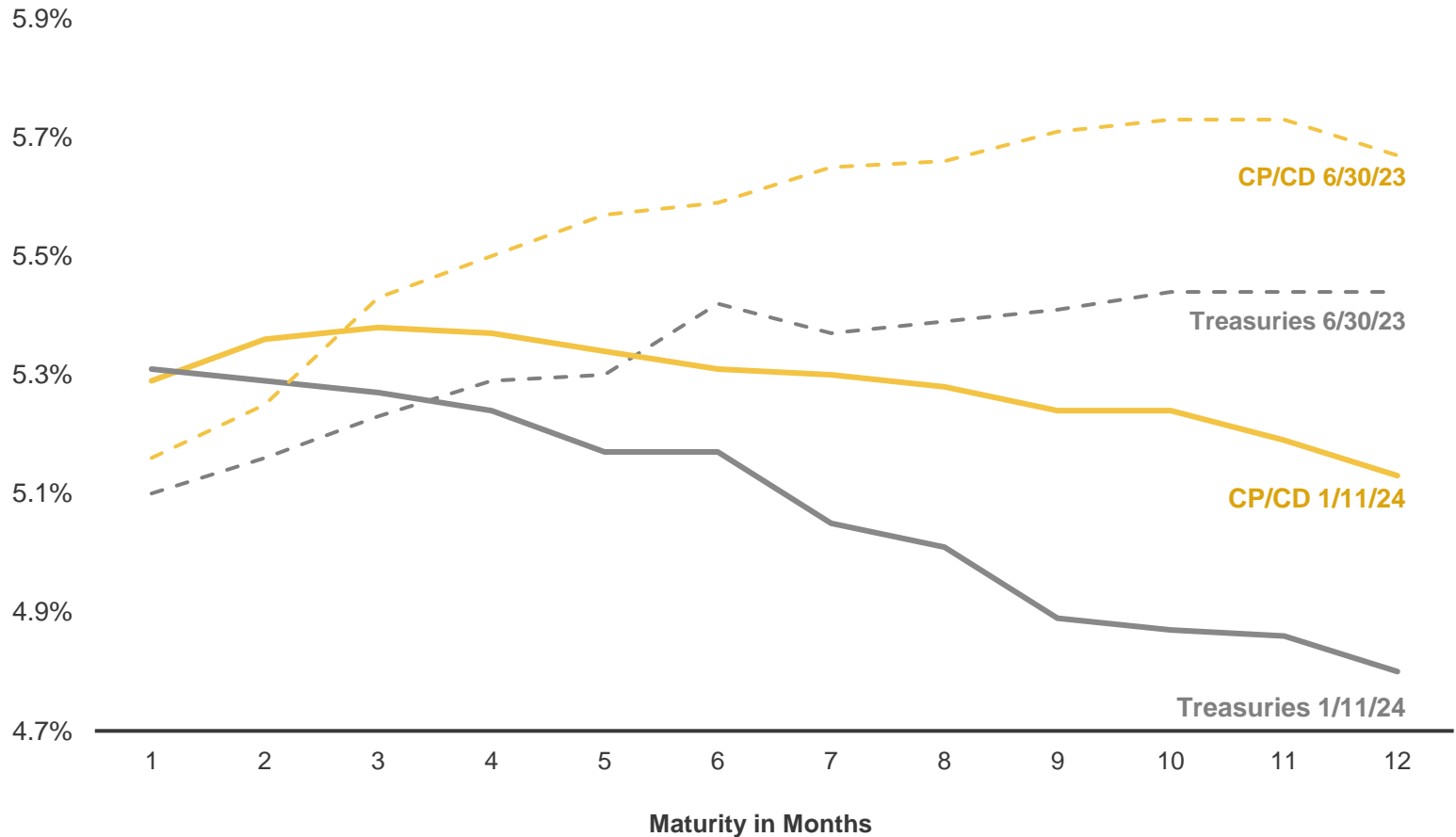
# How Long Will Rates Stay at the Peak?



Source: Federal Reserve, Bloomberg.

# Money Market Yield Curve Inverts on Expectations for Fed Pivot

Money Market Yield Curves



Source: PFMAM Trading Desk, as of 1/11/2024, from multiple sources. Yields are for indicative purposes only; actual yields may vary by issue.

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# Despite 100 Bps of Rate Hikes, 2-Year Finishes Year 17 Bps Lower



Source: Bloomberg; as of 12/31/2023.

# Balanced Risks Support Soft Landing

<i>Employment</i>	○	○	●
<i>Wages</i>	○	○	●
<i>Consumer</i>	○	●	○
<i>Inflation</i>	○	●	○
<i>Housing</i>	●	○	○
<i>Manufacturing</i>	●	○	○
<i>Inverted yield curve</i>	○	●	○
<i>Credit spreads</i>	○	○	●
<i>Fed Policy</i>	○	●	○

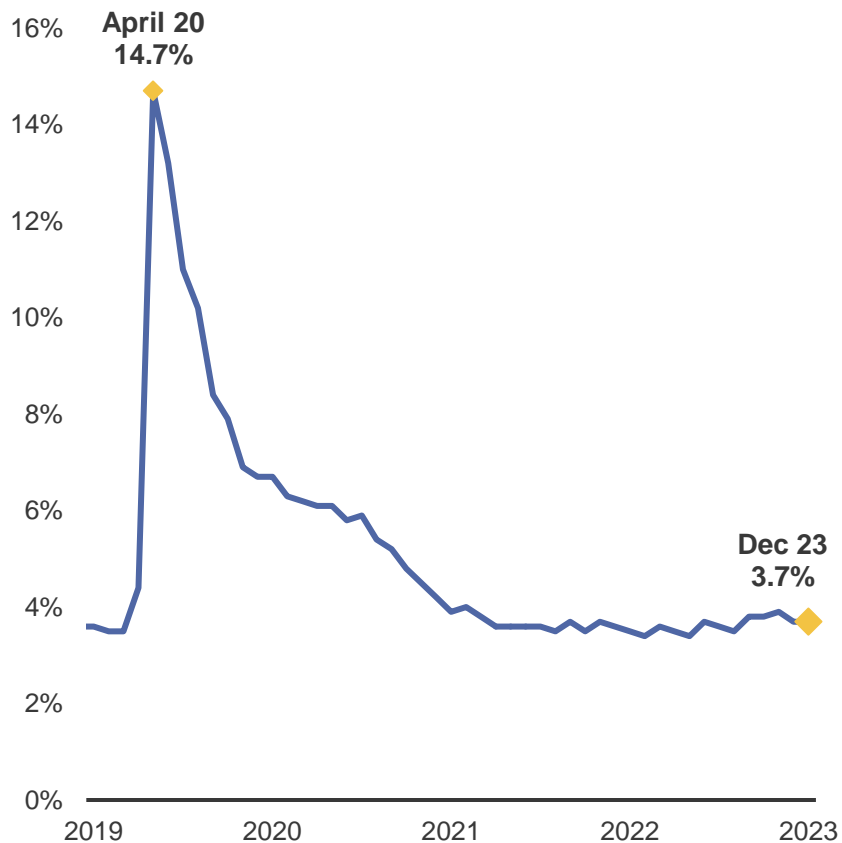
## U.S. GDP Forecasts

Annualized Rate

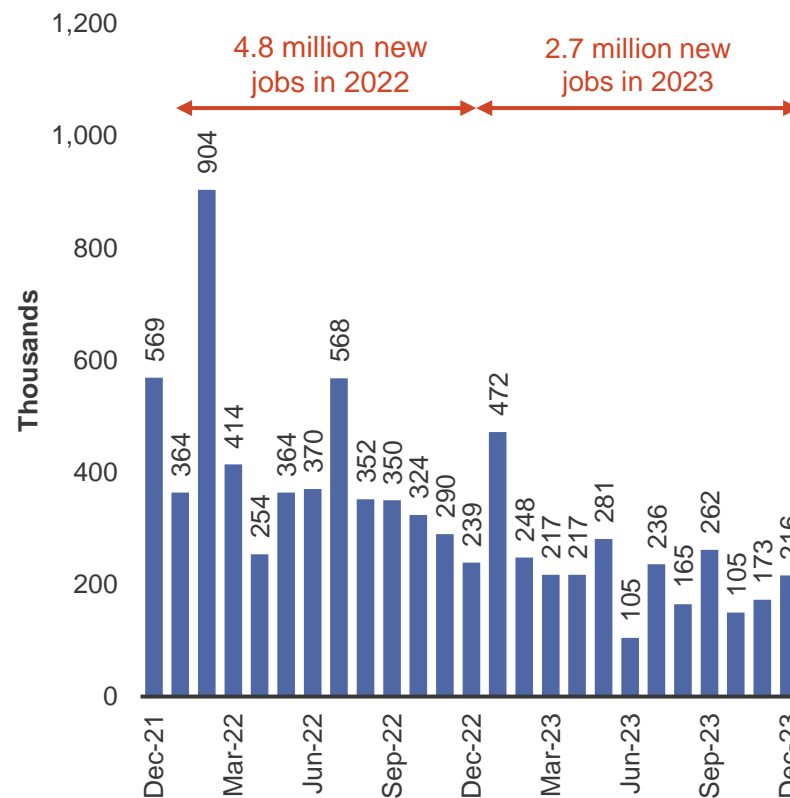


# Historically Low Unemployment and Strong Job Growth Lead Economic Resiliency

## Unemployment Rate



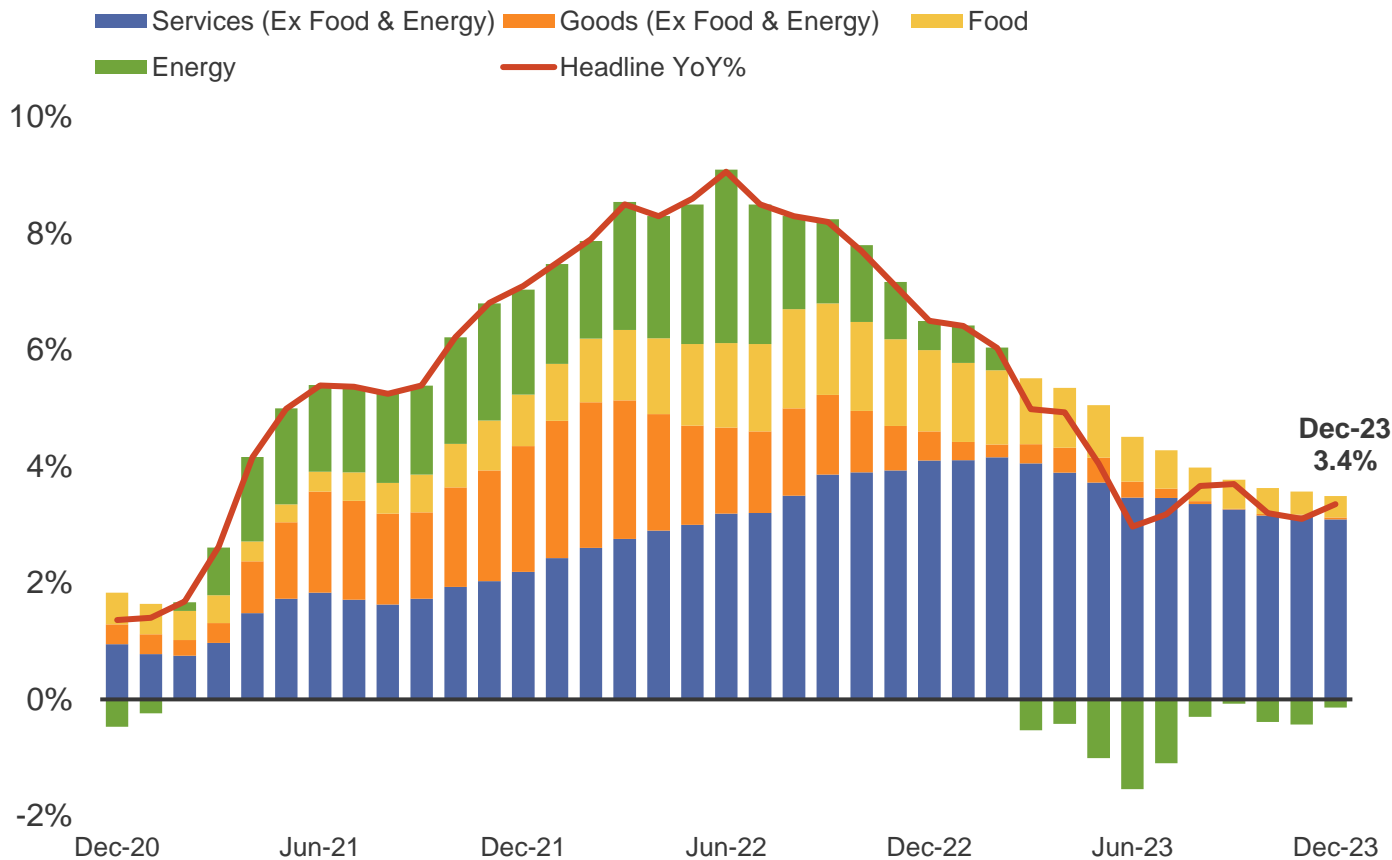
## Monthly Change In Nonfarm Payrolls



Source: Bloomberg, as of December 2023. Data is seasonally adjusted.

# Inflation Continues to Trend Lower

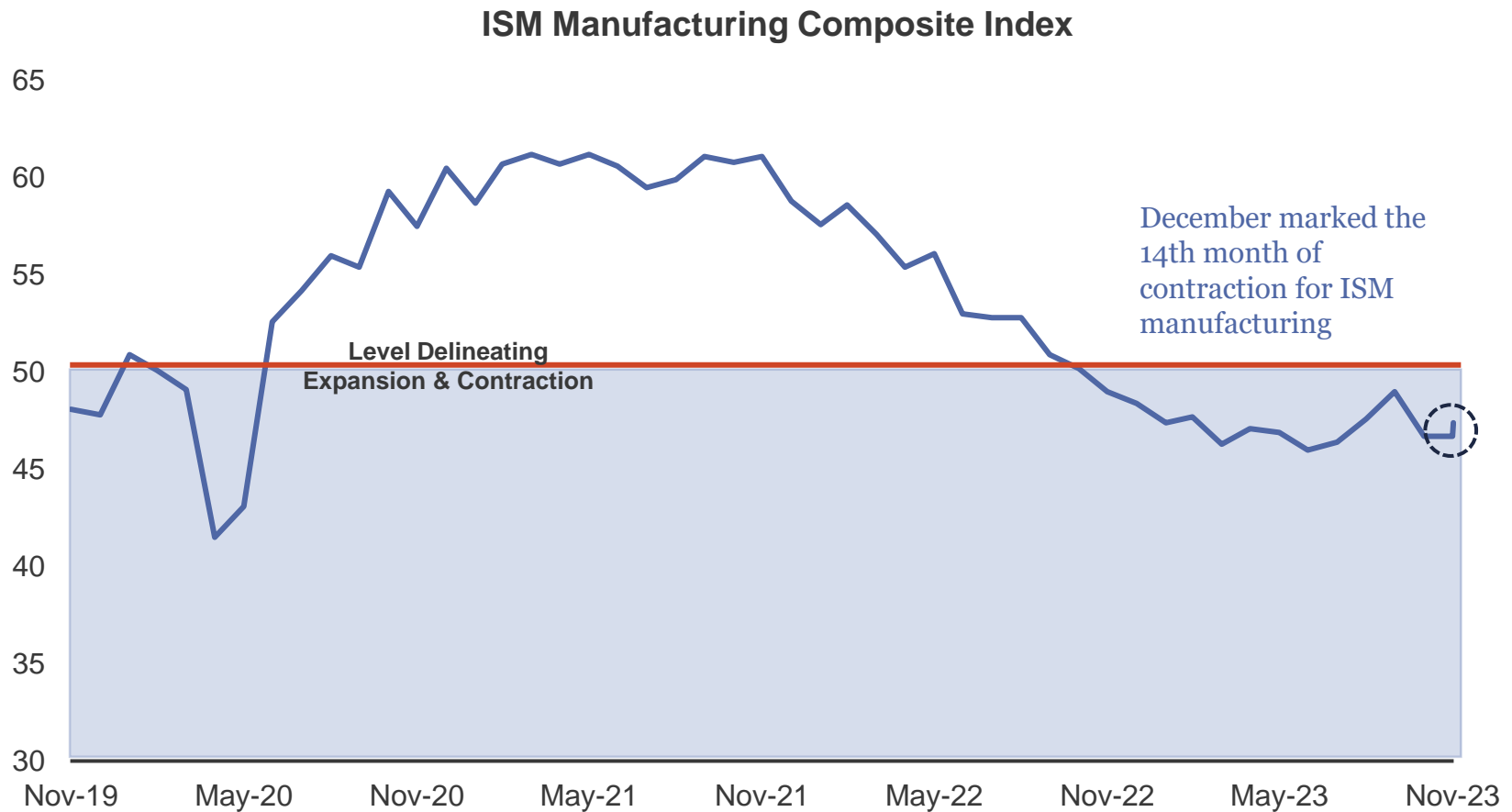
## Consumer Prices (CPI) Top-Line Contributions, Year-over-Year Changes



Lower energy and goods prices help to offset increases in wage-driven services costs

Source: Bloomberg; as of December 2023.

# Manufacturing Performance Declines at Sharper Pace as Demand Conditions Weaken



Source: Institute for Supply Management; as of December 2023.

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# Optimizing Portfolios

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February 5, 2024

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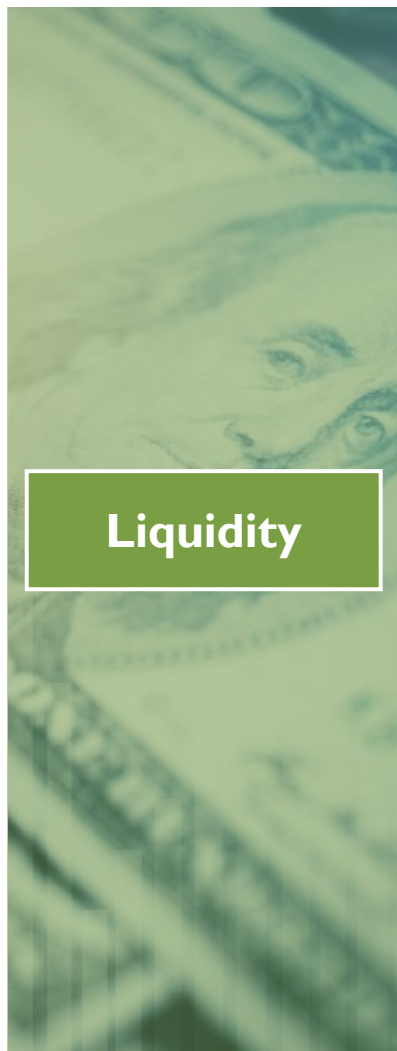
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**Safety**



**Liquidity**



**Yield**



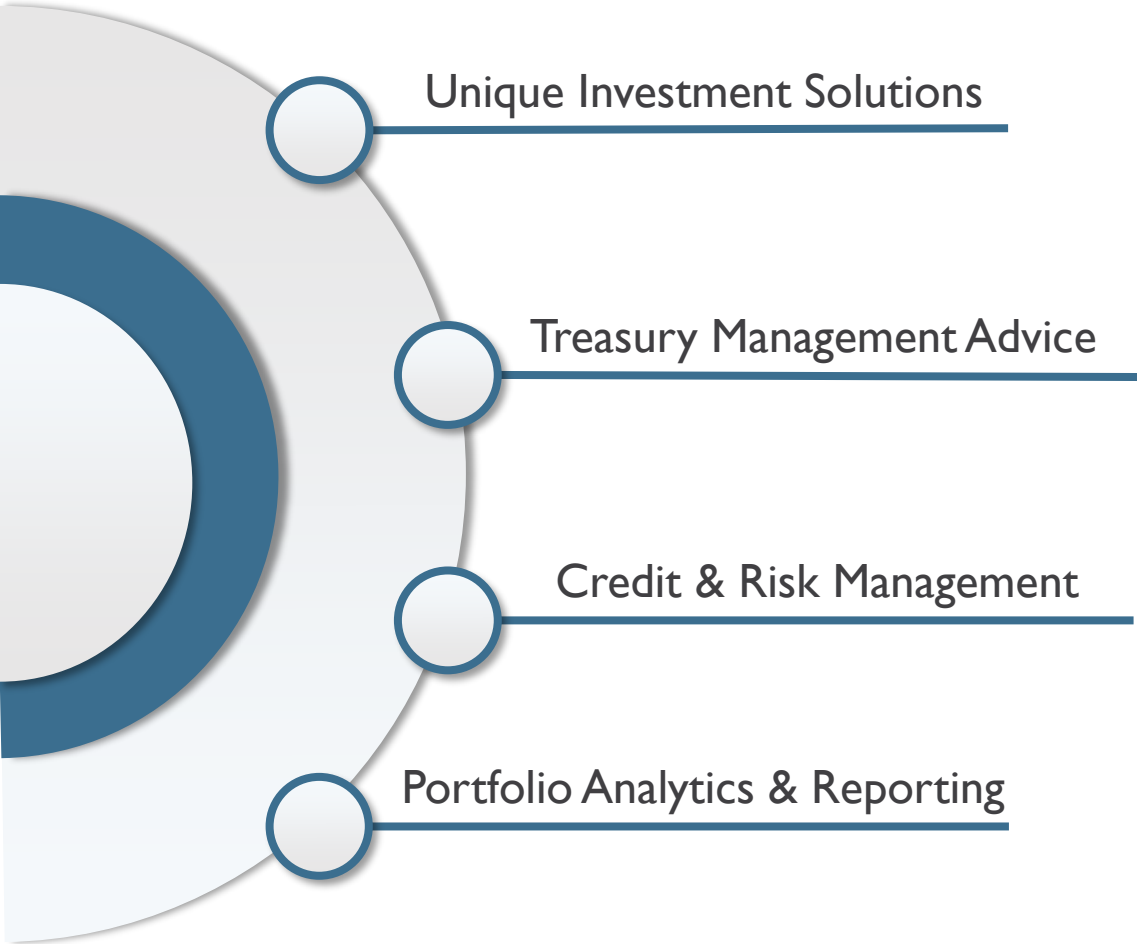
**Compliance**



**Transparency**

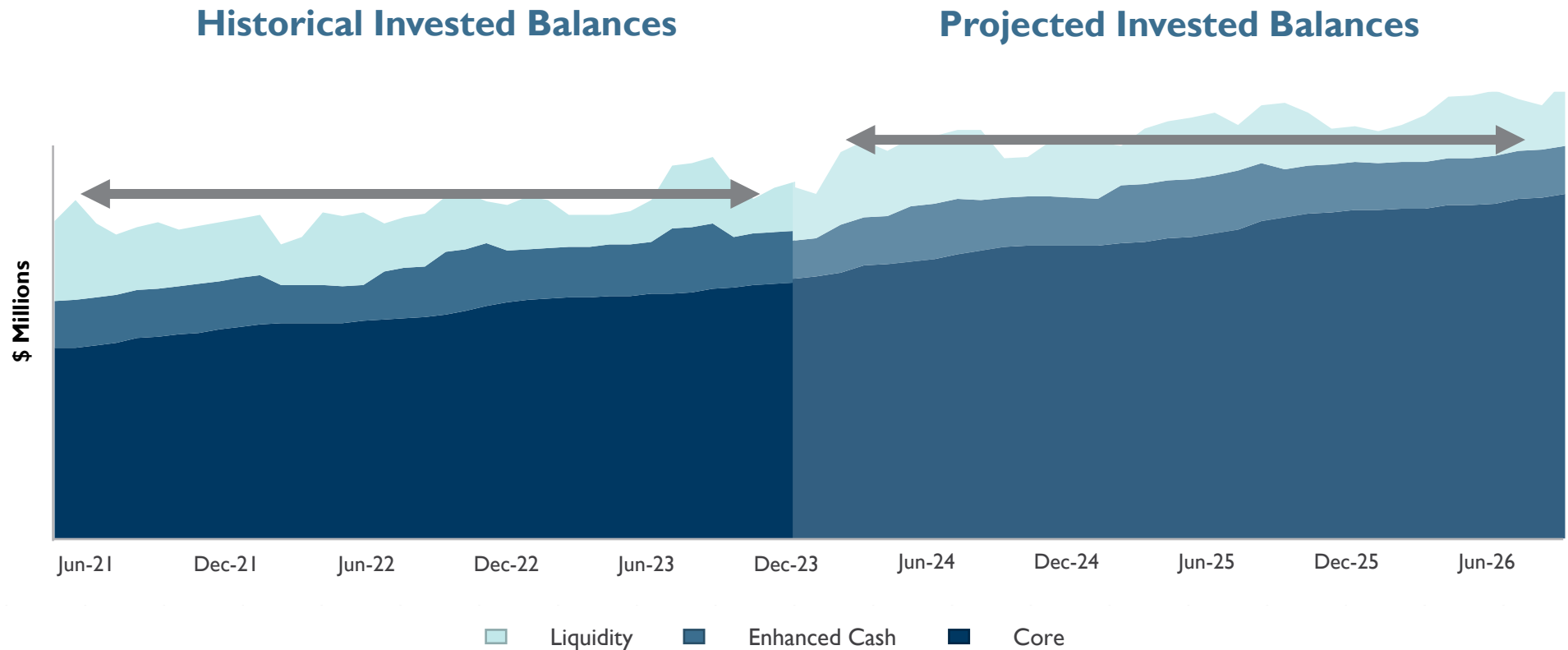
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# Assisting North Carolina Units of Local Government



# Cash Flow Planning: Historical and Projected Invested Balances

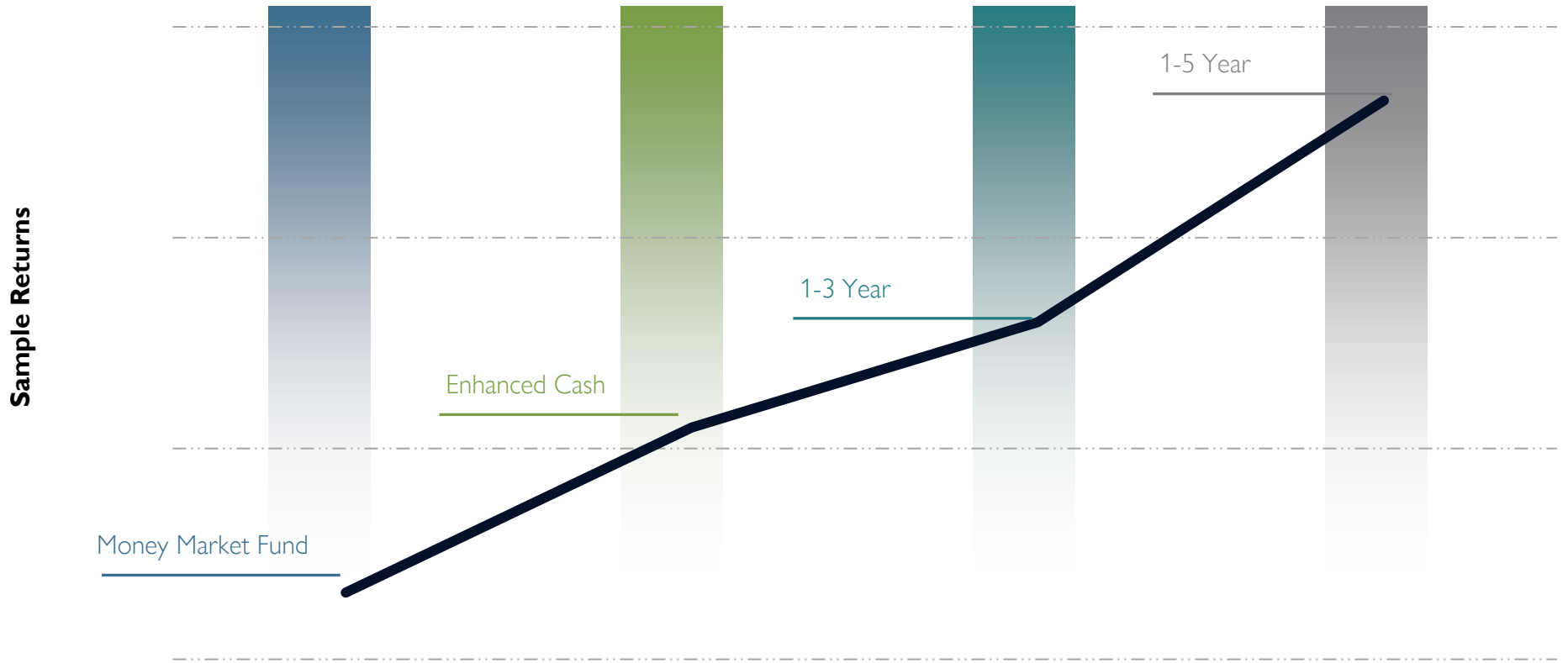
Ensuring sufficient liquidity allows the core portfolio to pursue longer maturities and greater expected returns over time.



For illustration only. Not intended to present an actual cash flow scenario. Information should not be used to make an investment decision. Historical information is not an indicator of future cash flows. Please refer to the disclosure slide of this presentation for more information.

# Building Your Investment Strategy

Based upon your specific goals and cash needs



Sample Strategies based upon Liquidity Needs

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# Shorter Duration Strategies

- Target Duration
- Maturity Range
- Style
- Drivers of Return

	Enhanced Cash	0-3 Years	1-3 Years
Target Duration	Six months to a year	Guided by a benchmark; typically 1.5 years	+/- 20% of benchmark duration; typically 1.7 to 1.9 years
Maturity Range	Zero to two years	Zero to three years	One to three years
Style	Buy-and-hold/ income focus	Buy-and-hold/ income focus	Total return/ active management
Drivers of Return	Federal Funds Target Rate Monetary policy expectations Shape of the yield curve Asset allocation Security selection	Federal Funds Target Rate Monetary policy expectations Shape of the yield curve Asset allocation Security selection	Duration management Shape of the yield curve Asset allocation Security selection

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# Longer Duration Strategies

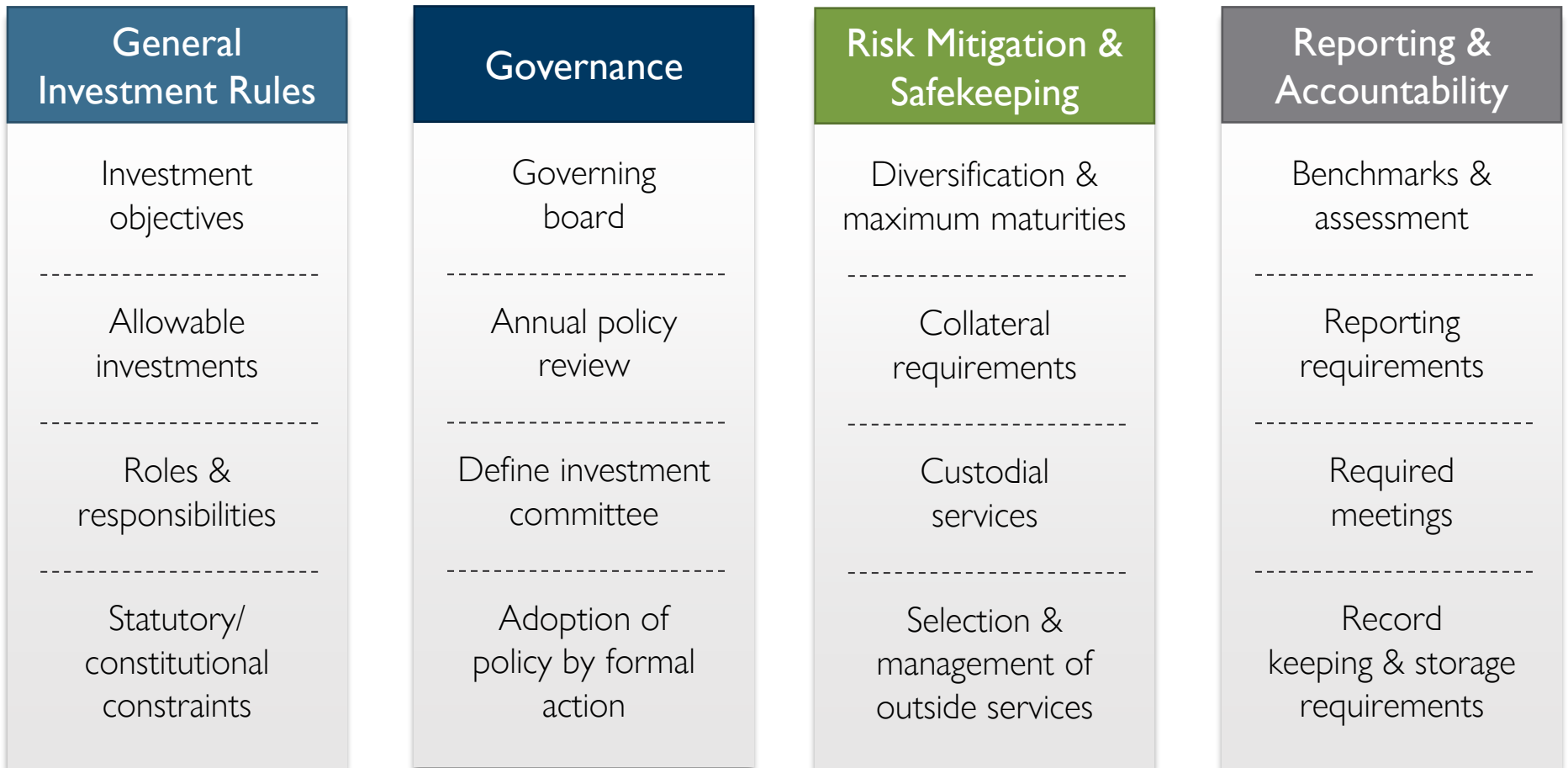
	0-5 Years	1-5 Years
○ Target Duration	Guided by benchmark; typically two to three years	+/- 20% of benchmark duration; typically two to three years
○ Maturity Range	Zero to five years	One to five years
○ Style	Buy-and-hold/ income focus	Total return/ active management
○ Drivers of Return	Federal Funds Target Rate Monetary policy expectations Shape of the yield curve Asset allocation Security selection	Duration management Shape of the yield curve Asset allocation Security selection

Please refer to the disclosure slide of this presentation for more information.



# Investment Policy Development

A well-defined investment policy is vital to governing the investment and the safekeeping of public funds and should include:



Please refer to the disclosure slide of this presentation for more information.

# Value-Added Strategies for Portfolio Management

## Interest Rate Forecasting

Evaluate the probable term structure of interest rates over time

## Maturity Distribution

Utilize a percent of target duration strategy and make adjustments based on interest rate trends (rising vs declining)

## Shape of Yield Curve

Adjust the maturity structure with this approach based on the shape of the yield curve (steep vs flat curves)

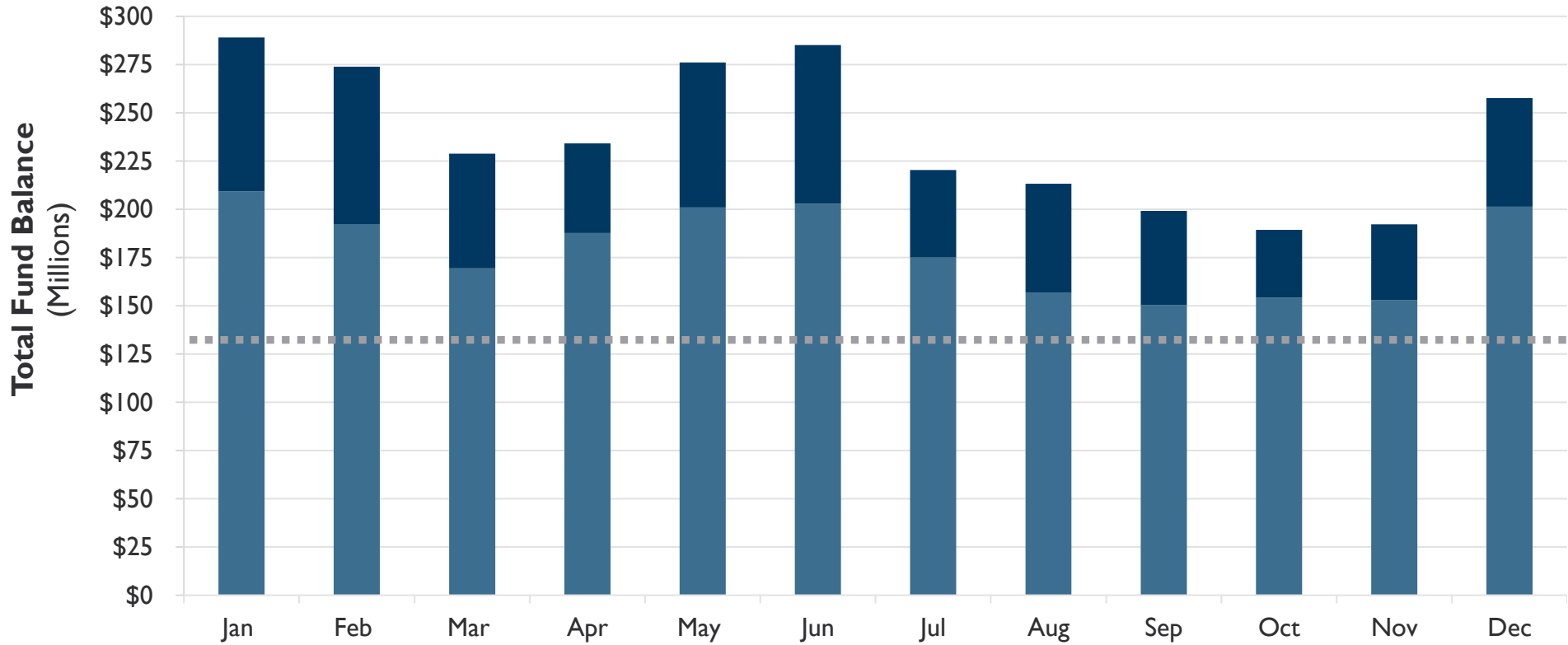
## Asset Allocation

As demand for safe haven U.S. Treasuries increases and decreases, this shift in investor preference impacts yields in other investment options

Please refer to the disclosure slide of this presentation for more information.

# Sample Cash Flow Analysis

## Developing Investment Strategy Considering Fund Balances



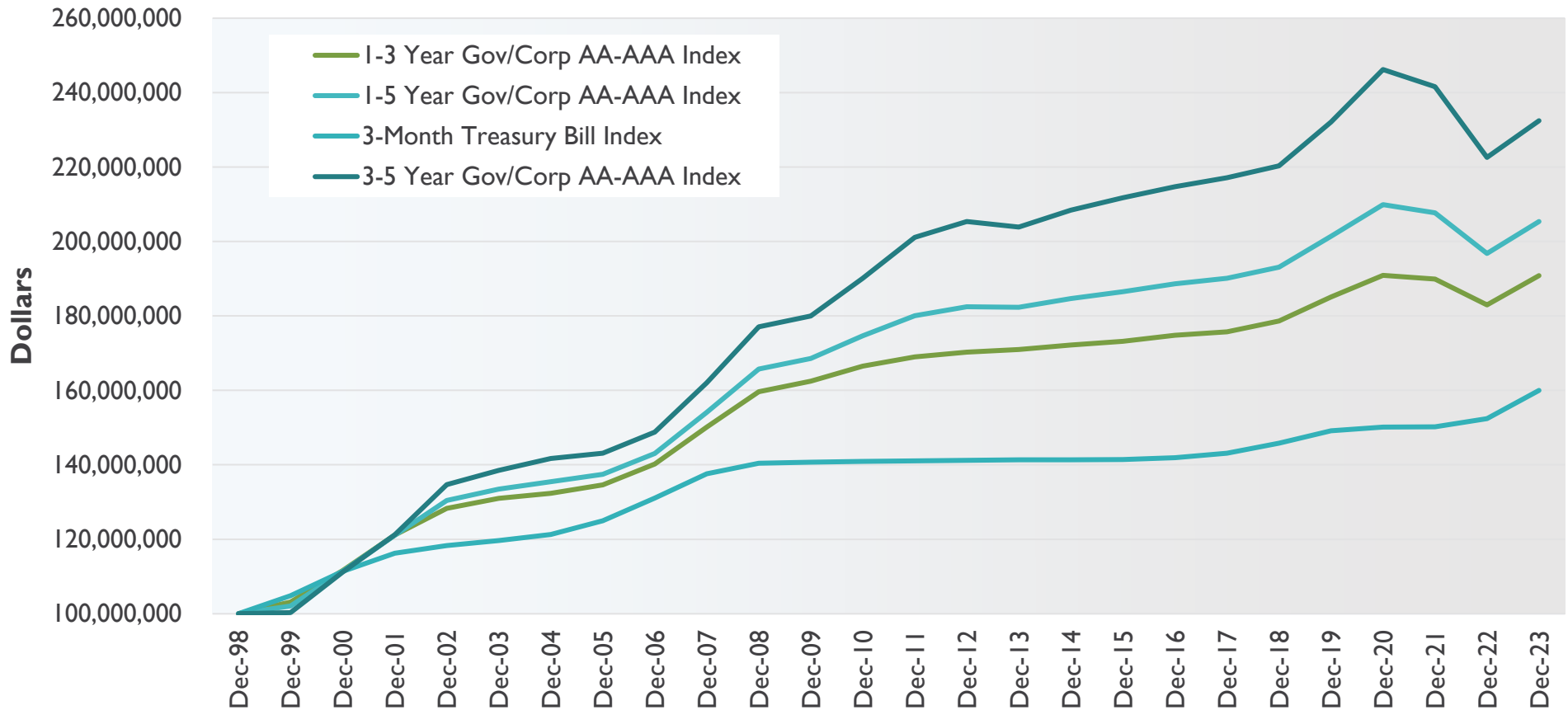
Creating liquidity and core portfolio based on monthly budget and cash needs

■ CORE ■ LIQUIDITY - - - BASELINE

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# Longer-Term Investment Strategies

## Growth of \$100 Million for the 25 Year Period Ended December 31, 2023



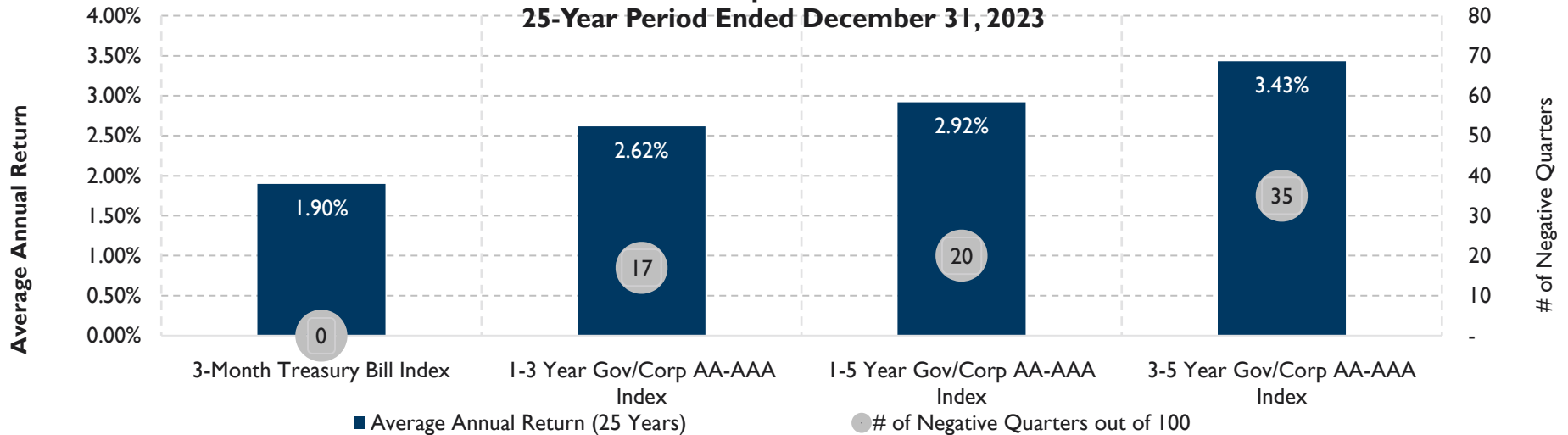
Source: ICE BofA Fixed Income Indices and Public Trust Advisors calculations. Please reference disclosure page of this presentation.

# Risk and Return of Longer-Term Investment Strategies

## Summary of Total Return Performance of Select BAML Fixed Income Indices: 20 Years Ended December 31, 2023

ICE Bank of America Merrill Lynch Index Description	Effective Duration	Yield to Worst	Avg. Annual Total Return (1999-2023)	Avg. Annual Price Return (1999-2023)	Avg. Ann. Income Return (1999-2023)	Standard Deviation (1999-2023)	# of Years w/ Negative Total Return	# of Quarters w/ Negative Total Return
3-Month Treasury Bill Index	0.22	5.29%	1.90%	1.90%	0.00%	0.58%	-	-
1-3 Year Gov/Corp AA-AAA Index	1.81	4.44%	2.62%	-0.40%	3.02%	1.50%	2	17
1-5 Year Gov/Corp AA-AAA Index	2.56	4.27%	2.92%	-0.24%	3.17%	2.11%	3	20
3-5 Year Gov/Corp AA-AAA Index	3.70	4.01%	3.43%	0.03%	3.42%	3.25%	3	35

Index Comparison: For the 25-Year Period Ended December 31, 2023



Longer duration portfolios have historically generated greater income and total return over time. Longer duration portfolios are more sensitive to interest rate changes and therefore exhibit greater market price volatility for a given change in interest rates. The most appropriate duration for the is that which balances each public agencies' return objective with its tolerance for market price risk and volatility. After providing for appropriate liquidity reserves, local agencies may pursue longer duration portfolio alternatives consistent with their unique risk tolerances. Source: Bloomberg. Please see disclosures page for additional information. Index values as of January 3, 2024. Duration represents the approximate change in market value given a 1% change in interest rates.



**Daniel Klus**

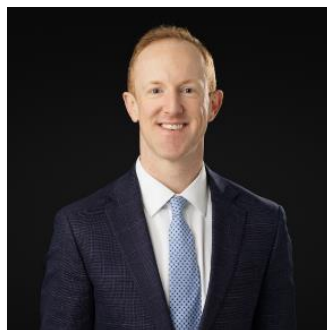
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**Let's Connect**

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